Translation

Representative:

Inquiries:

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Summary of Consolidated Financial Results for the Year Ended March 31, 2023 (Based on Japanese GAAP)

May 12, 2023

Company name: MUSASHI CO., LTD.

Stock exchange listing: Tokyo

Stock code: 7521 URL https://www.musashinet.co.jp

Representative Director

President

Masataka Hatori

Director

General Manager of Financial Department

Yoshiaki Yamamoto TEL 03-3546-7710

Scheduled date of ordinary general meeting of shareholders: June 29, 2023
Scheduled date to file Securities Report: June 30, 2023
Scheduled date to commence dividend payments: June 30, 2023

Preparation of supplementary material on financial results: No

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2023	37,072	2.4	2,619	50.0	2,705	46.4	1,762	79.5
Year ended March 31, 2022	36,213	19.7	1,746	_	1,848	_	981	_

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2023	258.66	-	6.3	6.2	7.1
Year ended March 31, 2022	141.53	_	3.6	4.4	4.8

(2) Consolidated financial position

(2) composituated instancial position	••			
	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2023	43,893	28,698	65.4	4,211.39
As of March 31, 2022	43,481	27,024	62.2	3,965.77

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2023	1,590	(10)	(390)	19,686
Year ended March 31, 2022	2,601	(904)	(594)	18,495

2. Cash dividends

	Annual dividends per share					Total cash	Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2022	_	18.00	-	22.00	40.00	272	28.3	1.0
Year ended March 31, 2023	-	23.00	-	20.00	43.00	293	16.6	1.1
Year ending March 31, 2024 (Forecast)	_	12.00	_	12.00	24.00		54.2	

3. Forecast of consolidated financial results for the year ending March 31, 2024 (from April 1, 2023 to March 31, 2024)

Percentages indicate year-on-year changes

	Net sales Operati		Operating pr	Operating profit Ordinary profi		ofit	Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2023	16,806	(8.6)	160	(89.7)	185	(88.4)	51	(95.2)	7.48
Full year	35,402	(4.5)	539	(79.4)	581	(78.5)	302	(82.9)	44.32

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2023
(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

		1 0	,		
As of March 31, 2023	1 1	7,950,000 shares	As of March 31, 2022	1 !	7,950,000 shares
Number of treasury shares at the end	of the peri	od			
As of March 31, 2023	1 1	1,135,544 shares	As of March 31, 2022	!	1,135,544 shares
Average number of shares during the	e period				
Year ended March 31, 2023	I I	6,814,456 shares	Year ended March 31, 2022	1	6,937,434 shares

Consolidated financial statements Consolidated balance sheets

	A CNE 1 21 2022	(Willions of yell)
	As of March 31, 2022	As of March 31, 2023
Assets		
Current assets		
Cash and deposits	19,485	20,676
Notes receivable - trade	2,801	2,888
Accounts receivable - trade	6,727	5,931
Merchandise and finished goods	2,189	2,226
Work in process	155	99
Raw materials and supplies	545	618
Other	592	325
Allowance for doubtful accounts	(37)	(14)
Total current assets	32,459	32,751
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	1,197	1,144
Machinery, equipment and vehicles, net	48	51
Land	1,969	1,969
Other, net	738	650
Total property, plant and equipment	3,954	3,816
Intangible assets		
Goodwill	39	20
Software	178	127
Other	20	20
Total intangible assets	238	168
Investments and other assets		
Investment securities	1,428	1,804
Shares of subsidiaries and associates	518	567
Deferred tax assets	234	196
Retirement benefit asset	1,421	1,361
Guarantee deposits	2,549	2,550
Other	718	716
Allowance for doubtful accounts	(41)	(41)
Total investments and other assets	6,829	7,157
Total non-current assets	11,022	11,141
Total assets Total assets	43,481	43,893
1 Otal doocto	45,401	43,093

Electronically recorded obligations - operating 2,879 2,4 Short-term borrowings 3,516 3,5 Income taxes payable 703 44 Provision for bonuses 387 387 Provision for product warranties 108 Other		As of March 31, 2022	As of March 31, 2023
Notes and accounts payable - trade 5,167 4,77 Electronically recorded obligations - operating 2,879 2,44 Short-term borrowings 3,516 3,5 Income taxes payable 703 4 Provision for bonuses 387 35 Provision for product warranties 108 Other 1,370 1,11 Total current liabilities 167 3 Non-current liabilities 167 3 Retirement benefit liability 230 2 Provision for retirement benefits for directors (and other officers) 910 90 Other 1,015 92 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,1* Net assets 16,457 15,1* Share capital 1,208 1,2 Capital surplus 2,005 2,0 Retained carnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,	Liabilities		
Electronically recorded obligations - operating 2,879 2,4 Short-term borrowings 3,516 3,5 Income taxes payable 703 44 Provision for bonuses 387 387 Provision for product warranties 108 Other 1,370 1,11 Total current liabilities 14,133 12,6 Non-current liabilities 167 33 Retirement benefit liability 230 22 Provision for retirement benefits for directors (and other officers) 0 ther 1,015 99 Other 1,015 99 Total non-current liabilities 16,457 15,1 Net assets Shareholders' equity Share capital 1,208 1,20 Capital surplus 2,005 2,0 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income Valuation difference on available-for-sale securities 171 44 Remeasurements of defined benefit plans 130 5 Total net assets 27,024 28,6 Total net assets 27,024 28,6	Current liabilities		
Short-term borrowings 3,516 3,5 Income taxes payable 703 4 Provision for bonuses 387 3 Provision for product warranties 108 108 Other 1,370 1,11 Total current liabilities 14,133 12,6 Non-current liabilities 167 3 Retirement benefit liability 230 2 Provision for retirement benefits for directors (and other officers) 910 9 Other 1,015 9 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,1* Net assets Shareholders' equity 2,005 2,0 Share capital 1,208 1,2 Capital surplus 2,005 2,0 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1* Accumulated other comprehensive income 171 4* Valuation difference on availab	Notes and accounts payable - trade	5,167	4,724
Income taxes payable	Electronically recorded obligations - operating	2,879	2,468
Provision for bonuses 387 33 Provision for product warranties 108 1,370 1,14 Other 1,370 1,14 1,26 Non-current liabilities 14,133 12,66 Non-current liabilities 167 3. Retirement benefit liability 230 2. Provision for retirement benefits for directors (and other officers) 910 91 Other 1,015 9. Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,11 Net assets Share capital 1,208 1,2 Share capital 1,208 1,2 Capital surplus 2,005 2,0 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,85 Total shareholders' equity 26,722 28,1' Accumulated other comprehensive income 171 4 Remeasurements of defined benefit plans 130 5 Total net assets 27,024 28,6'	Short-term borrowings	3,516	3,516
Provision for product warranties 108 Other 1,370 1,10 Total current liabilities 14,133 12,6 Non-current liabilities 167 3. Retirement benefit liability 230 2. Provision for retirement benefits for directors (and other officers) 910 99 Other 1,015 9. Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,10 Net assets Sharecholders' equity 2,005 2,00 Share capital 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 44 Remeasurements of defined benefit plans 130 17 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,6	Income taxes payable	703	477
Other 1,370 1,14 Total current liabilities 14,133 12,6 Non-current liabilities 167 3. Retirement benefit liability 230 2. Provision for retirement benefits for directors (and other officers) 910 9. Other 1,015 9. Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,1 Net assets Sharecholders' equity 2,005 2,0 Share capital 1,208 1,2 Capital surplus 2,005 2,0 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 4 Valuation difference on available-for-sale securities 171 4 Remeasurements of defined benefit plans 130 5 Total net assets 27,024 28,6	Provision for bonuses	387	386
Total current liabilities	Provision for product warranties	108	-
Non-current liabilities 167 33 Retirement benefit liability 230 24 Provision for retirement benefits for directors (and other officers) 910 96 Other	Other	1,370	1,105
Deferred tax liabilities 167 33 Retirement benefit liability 230 2 Provision for retirement benefits for directors (and other officers) 910 96 Other 1,015 99 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,19 Net assets Shareholders' equity 1,208 1,20 Share capital 1,208 1,20 Capital surplus 2,005 2,005 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 49 Valuation difference on available-for-sale securities 171 49 Remeasurements of defined benefit plans 130 5 Total net assets 27,024 28,60	Total current liabilities	14,133	12,677
Retirement benefit liability 230 2- Provision for retirement benefits for directors (and other officers) 910 95 Other 1,015 95 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,19 Net assets Shareholders' equity 30 2,005 Share capital 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,11 Accumulated other comprehensive income 171 45 Valuation difference on available-for-sale securities 171 45 Remeasurements of defined benefit plans 130 5 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,60	Non-current liabilities		
Provision for retirement benefits for directors (and other officers) 910 910 Other 1,015 92 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,19 Net assets Shareholders' equity 1,208 1,20 Share capital 1,208 1,20 2,005 2,00 Retained earnings 25,363 26,8 26,8 1,854) (1,8 Total shareholders' equity 26,722 28,11 4,8 4,8 Accumulated other comprehensive income 171 4,9	Deferred tax liabilities	167	355
officers) 910 91 Other 1,015 92 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,19 Net assets Share capital 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,10 Accumulated other comprehensive income 171 49 Remeasurements of defined benefit plans 130 20 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,60	Retirement benefit liability	230	246
officers) 1,015 92 Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,19 Net assets Shareholders' equity \$	Provision for retirement benefits for directors (and other	010	989
Total non-current liabilities 2,323 2,5 Total liabilities 16,457 15,10 Net assets Shareholders' equity 1,208 1,20 Share capital 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 4 Valuation difference on available-for-sale securities 171 4 Remeasurements of defined benefit plans 130 5 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,60	officers)	910	909
Total liabilities 16,457 15,19 Net assets Shareholders' equity 1,208 1,208 Share capital 1,208 1,208 2,005 2,005 Retained earnings 25,363 26,88 26,88 1,854) (1,854) (1,854) (1,854) 1,854	Other	1,015	924
Net assets Shareholders' equity 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,854) Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 40 Valuation difference on available-for-sale securities 171 40 Remeasurements of defined benefit plans 130 20 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,60	Total non-current liabilities	2,323	2,516
Shareholders' equity 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 49 Remeasurements of defined benefit plans 130 2 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,69	Total liabilities	16,457	15,194
Share capital 1,208 1,20 Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,854) Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 49 Remeasurements of defined benefit plans 130 130 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,69	Net assets		
Capital surplus 2,005 2,00 Retained earnings 25,363 26,8 Treasury shares (1,854) (1,8 Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income Valuation difference on available-for-sale securities 171 4 Remeasurements of defined benefit plans 130 130 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,60	Shareholders' equity		
Retained earnings 25,363 26,8 Treasury shares (1,854) (1,854) Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income 171 44 Remeasurements of defined benefit plans 130 2 Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,69	Share capital	1,208	1,208
Treasury shares (1,854) (1,854) Total shareholders' equity 26,722 28,1 Accumulated other comprehensive income Valuation difference on available-for-sale securities 171 49 Remeasurements of defined benefit plans 130 20 Total accumulated other comprehensive income 301 55 Total net assets 27,024 28,69	Capital surplus	2,005	2,005
Total shareholders' equity Accumulated other comprehensive income Valuation difference on available-for-sale securities Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 26,722 28,1 49 49 49 49 49 49 49 49 49 4	Retained earnings	25,363	26,819
Accumulated other comprehensive income Valuation difference on available-for-sale securities Remeasurements of defined benefit plans Total accumulated other comprehensive income Total net assets 171 49 130 25 27,024 28,69	Treasury shares	(1,854)	(1,854)
Valuation difference on available-for-sale securities17149Remeasurements of defined benefit plans130130Total accumulated other comprehensive income3015Total net assets27,02428,69	Total shareholders' equity	26,722	28,178
Remeasurements of defined benefit plans130Total accumulated other comprehensive income3015Total net assets27,02428,60	Accumulated other comprehensive income		
Total accumulated other comprehensive income 301 5 Total net assets 27,024 28,69	Valuation difference on available-for-sale securities	171	493
Total net assets 27,024 28,69	Remeasurements of defined benefit plans	130	26
	Total accumulated other comprehensive income	301	519
Total liabilities and net assets 43,481 43,88	Total net assets	27,024	28,698
	Total liabilities and net assets	43,481	43,893

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Millions of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Net sales	36,213	37,072
Cost of sales	27,449	27,628
Gross profit	8,763	9,444
Selling, general and administrative expenses	7,017	6,824
Operating profit	1,746	2,619
Non-operating income		
Interest income	1	2
Dividend income	47	55
Share of profit of entities accounted for using equity method	33	26
Reversal of allowance for doubtful accounts	0	0
Miscellaneous income	62	49
Total non-operating income	144	134
Non-operating expenses		
Interest expenses	40	41
Loss on investments in investment partnerships	1	2
Miscellaneous losses	0	4
Total non-operating expenses	43	48
Ordinary profit	1,848	2,705
Extraordinary income		
Gain on sale of membership	1	-
Total extraordinary income	1	_
Extraordinary losses		
Loss on retirement of non-current assets	5	_
Loss on sale of investment securities	_	12
Loss on valuation of investment securities	_	2
Impairment losses	22	_
Total extraordinary losses	28	15
Profit before income taxes	1,821	2,690
Income taxes - current	695	797
Income taxes - deferred	143	130
Total income taxes	839	927
Profit	981	1,762
Profit attributable to non-controlling interests	=	=
Profit attributable to owners of parent	981	1,762

Consolidated statements of comprehensive income

		(1.111110115 01) (11)
	Fiscal year ended	Fiscal year ended
	March 31, 2022	March 31, 2023
Profit	981	1,762
Other comprehensive income		
Valuation difference on available-for-sale securities	18	321
Remeasurements of defined benefit plans, net of tax	(34)	(103)
Share of other comprehensive income of entities accounted	(0)	0
for using equity method	(0)	U
Total other comprehensive income	(16)	217
Comprehensive income	965	1,980
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	965	1,980

Consolidated statements of changes in equity Fiscal year ended March 31, 2022

		Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity				
Balance at beginning of period	1,208	2,005	24,590	(1,089)	26,714				
Changes during period									
Dividends of surplus			(208)		(208)				
Profit (loss) attributable to owners of parent			981		981				
Purchase of treasury shares				(764)	(764)				
Net changes in items other than shareholders' equity									
Total changes during period	_	_	773	(764)	8				
Balance at end of period	1,208	2,005	25,363	(1,854)	26,722				

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	153	164	318	27,032
Changes during period				
Dividends of surplus				(208)
Profit (loss) attributable to owners of parent				981
Purchase of treasury shares				(764)
Net changes in items other than shareholders' equity	18	(34)	(16)	(16)
Total changes during period	18	(34)	(16)	(8)
Balance at end of period	171	130	301	27,024

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,208	2,005	25,363	(1,854)	26,722
Changes during period					
Dividends of surplus			(306)		(306)
Profit (loss) attributable to owners of parent			1,762		1,762
Purchase of treasury shares					
Net changes in items other than shareholders' equity					
Total changes during period	-	-	1,455	-	1,455
Balance at end of period	1,208	2,005	26,819	(1,854)	28,178

	Accumulated other comprehensive income			
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	171	130	301	27,024
Changes during period				
Dividends of surplus				(306)
Profit (loss) attributable to owners of parent				1,762
Purchase of treasury shares				_
Net changes in items other than shareholders' equity	321	(103)	217	217
Total changes during period	321	(103)	217	1,673
Balance at end of period	493	26	519	28,698

Consolidated statements of cash flows

Fiscal year ended March 31, 2022	Fiscal year ended
March 31, 2022	March 21 2022
	March 31, 2023
1,821	2,690
421	411
72	19
=	12
=	2
5	_
22	=
(11)	(23)
(0)	(1)
108	(108)
7	15
(63)	(44)
21	78
21	70
(49)	(57)
40	41
(33)	(26
(33)	(20)
(1)	(1
(1)	-
1	2
(991)	709
64	(53
92	57
374	(853
169	(117
458	(122
5	(5
2,534	2,624
49	57
(40)	(41
57	(1,049)
2,601	1,590
100	-
(678)	(230)
	3
	(23
	(58)
1	127
_	(0
0	0
	171
	(10)
	421 72 5 22 (11) (0) 108 7 (63) 21 (49) 40 (33) (1) (1) 1 (991) 64 92 374 169 458 5 2,534 49 (40) 57 2,601 100 (678) 9 (22) (32) 1 (0)

		(minions of jen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2022	March 31, 2023	
Cash flows from financing activities			
Repayments of lease liabilities	(63)	(84)	
Proceeds from sale and leaseback transactions	442	=	
Purchase of treasury shares	(764)	=	
Dividends paid	(209)	(306)	
Net cash provided by (used in) financing activities	(594)	(390)	
Effect of exchange rate change on cash and cash equivalents	1	1	
Net increase (decrease) in cash and cash equivalents	1,104	1,190	
Cash and cash equivalents at beginning of period	17,391	18,495	
Cash and cash equivalents at end of period	18,495	19,686	